Divestiture SAP landscape carve-out with near to zero operational disruption

Overview

Industry
Process Industry

Company Size
Mid-sized enterprise with 1000+ employees

Products
Chemicals

Location
24 Plants across the US

Challenges

▶ **Fragmented SAP Landscape:** The Client had a divestiture for a part of their business and wanted to carve out that section from the existing SAP landscape.

▶ **Minimal Business Disruption:** The requirement was to accelerate the changes in the system carve-out with minimal disruptions to the day-to-day operations.

▶ **Data Management:** Ensure data integrity, perform data cleaning, and restrict access to legacy data by segregating co-mingled data.

▶ **Scope of Carve-out:** Efficient transition to new systems by carving out IT systems that included the ERP system, Supply Chain Management, and Warehouse management system.

▶ **Cost and Resource Considerations:** Reduce cost of operations by improving SAP landscape efficiency, and the burden on IT staff for the exercise by providing a seamless transition.

▶ **Business Goals:** Streamline stakeholder management, data and system migration planning, and project management with complete visibility across all levels. Reduce system complexity and ease of usage with simplified end-user adaptability.

Objectives

- Comprehensive assessment of the business goals and the technical landscape that required a Carve-out with necessary data and processes.

- Evaluate the scope of process optimization and automation wherever required.

- Ensure smooth data migration during Carve-out to ensure that relevant and required data is split from the parent system.

The Solution

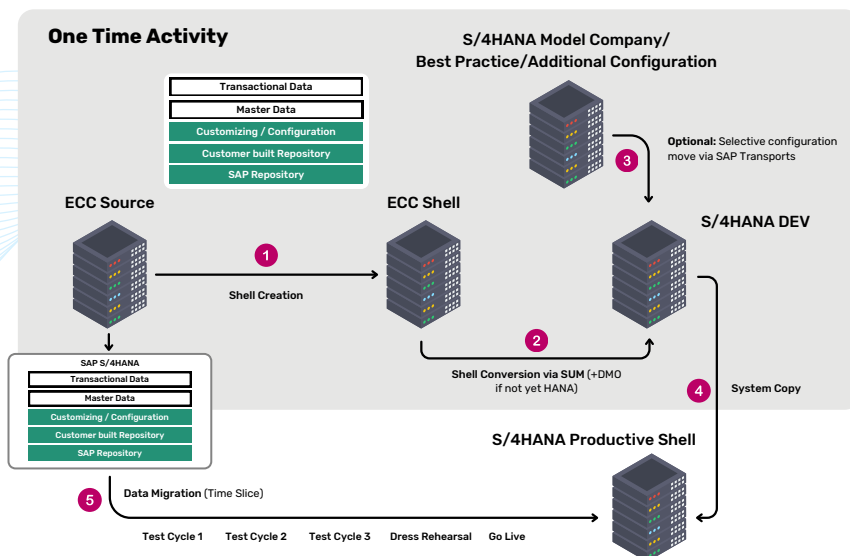**Usage of SAP (Selective Landscape Optimization) SLO**

- The traditional SAP implementation method would have taken too long and cost the client more, and it would not be able to achieve the near-zero downtime they wanted.

- After analyzing the client's needs, our team determined that the ideal method to achieve the stated business requirements would be to use the SAP SLO approach for the Carve-out transition.

SLO offers an accelerated Carve-out and Carve-in process, with faster and accurate data and system migration. It enabled process optimization and automation, while ensuring data integrity and accuracy.

Crave Out Approach

Near Zero Downtime (NZDT) Approach

Strategize and implement the Carve-out with a Near Zero Downtime (NZDT) Approach to ensure minimal business disruption, using SLO with our proven best practices.

Leverage SAP Activate methodology

The Results

▶ **Precise Carve-out Exercise:** Seamless transition to the new SAP landscape for carve-out using the copy and delete method of multiple company codes.

▶ **Accelerated Transition:** Near-zero downtime in the transition to the new system and minimum disruption to business operations.

▶ **Data Management:** Restricted access to legacy data and reduced data validation time by 50% compared to traditional SAP carve-out methods.

▶ **Savings in Delivery Time:** Streamlining of process delivery with a 30%-time reduction in delivery time.

- **Mitigate System Complexities:** Efficiently managed system complexities with data restructuring that involved company code splitting, separation of co-mingled data, data masking, and migrating large volumes of data, including legacy data.

- **TCO and Resource Usage:** Improved SAP landscape efficiency to reduce operational costs with process optimization and automation.

Key Takeaways

- **SAP SLO:** Carve-out transitions require efficient system fragmentation which was best achieved in an accelerated timeline with our expertise in SAP SLO and best practices.

- **Efficient Operations:** The Carve-out ensured that both the SAP landscapes were fully functional with complete adherence to data and process management, in alignment with business goals.

- **User Adaptability:** Keen focus on change management ensured optimal end-user adaptability, with our training paradigms and virtual assistants.

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